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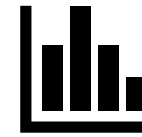




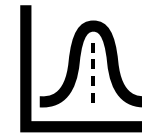
Utilizing Data to Focus on the Future

October 2023

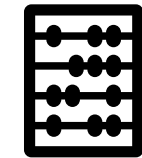
Utilizing Data



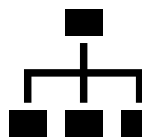
- Top Non-conformances
 - Audit Database
 - Power BI



- Recalls and Outbreaks
 - Food Recall Reporter
 - 3rd Party Emails



- Audit Scores
 - Compliance Database
 - Excel Pivot Tables



- Audit Preparation
 - Internet Search Engine
 - Regulatory Dashboard



- Survey Results
 - Survey Monkey
 - Microsoft Forms

Keys to Utilizing Data

Understand

- Right perspective
 - Too focused
 - Too broad

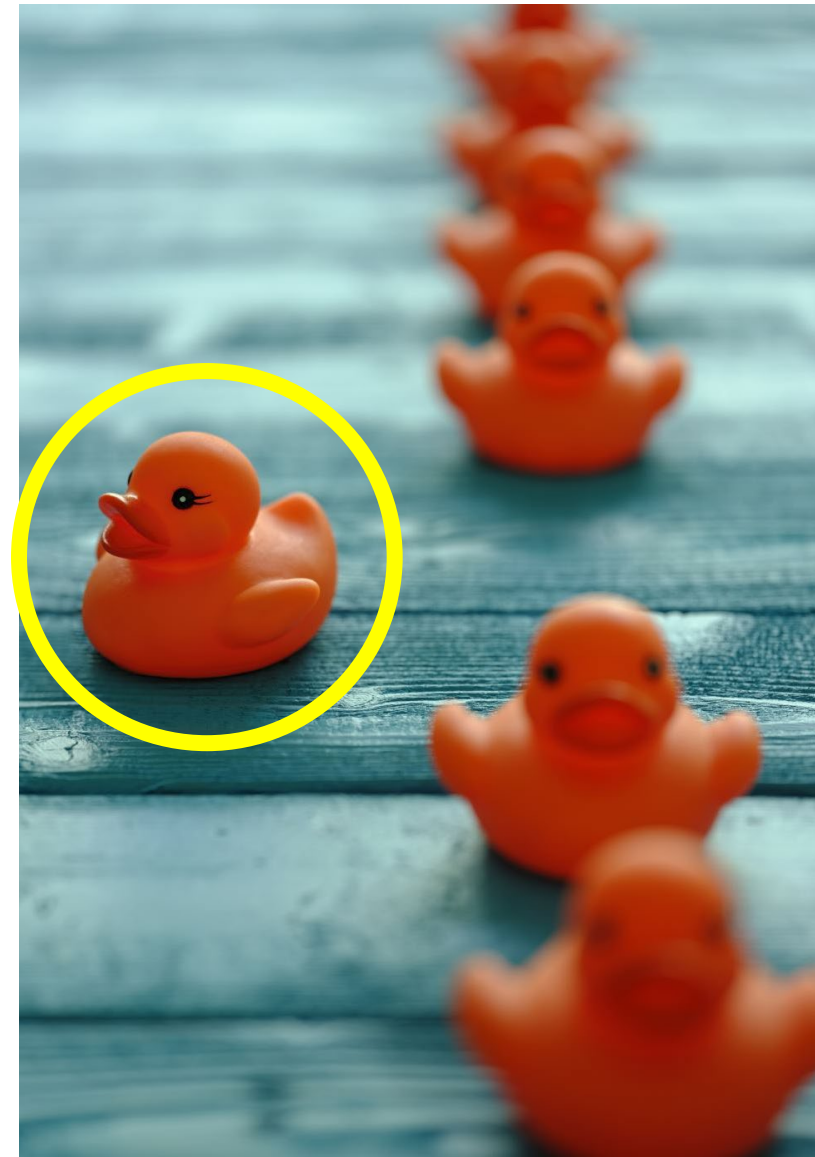
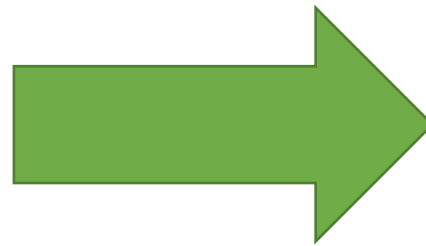
Transform

- Utilize a variety of tools
 - Pareto Chart
 - Histogram
 - Control Chart
 - Check Sheet
 - Is/Is Not Matrix
 - Measles Diagram

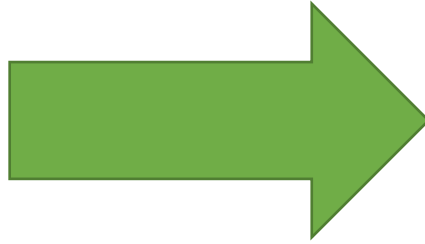
Act

- Follow through with actions to improve
 - Clear due dates
 - Assign responsibility
 - Communicate

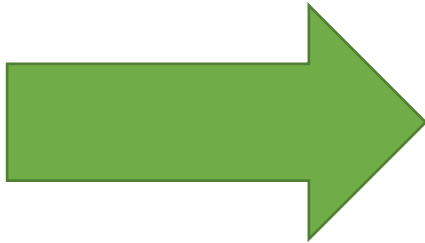
Understand Your Data



Transform Your Data



Excel Spreadsheet



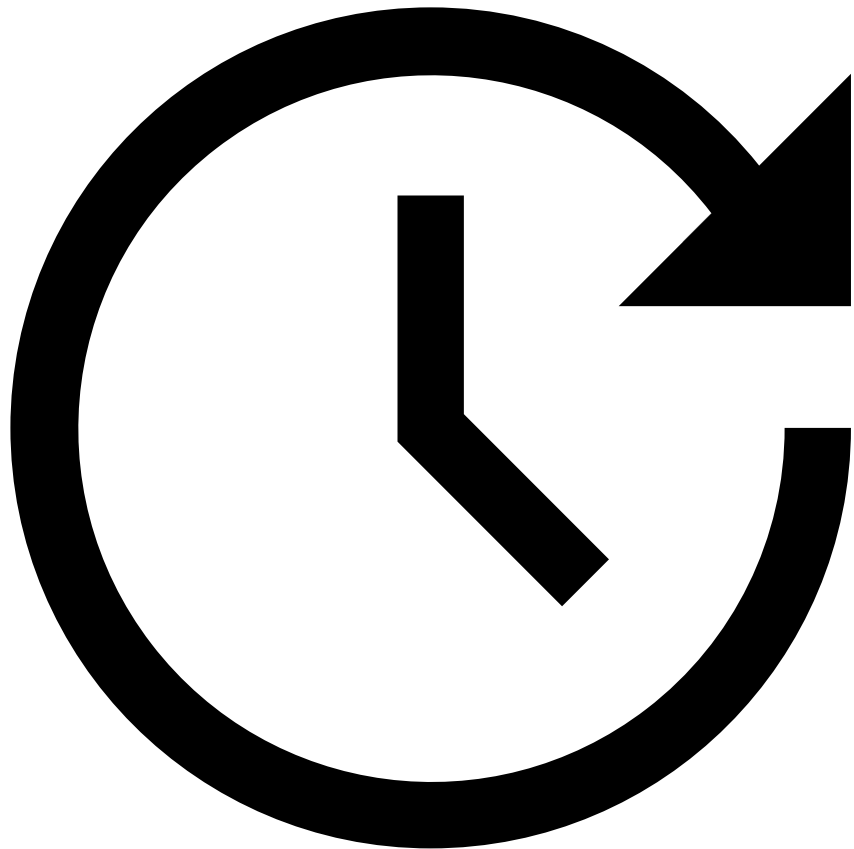
Heat Map

Act on Your Data



- Are you collecting data and using it for improvements?
- Are you prepared to respond to the answers you get on a survey?
- Are you assigning due dates and specific personnel to complete actions?
- Are you creating a clear path of communication?

Focus on the Future



- 1 Update Code Requirements
- 2 Offer New Training Options
- 3 Increase SQF Professionals
- 4 Improve Auditor Competency
- 5 Stay Current with Industry Changes

Code Requirements

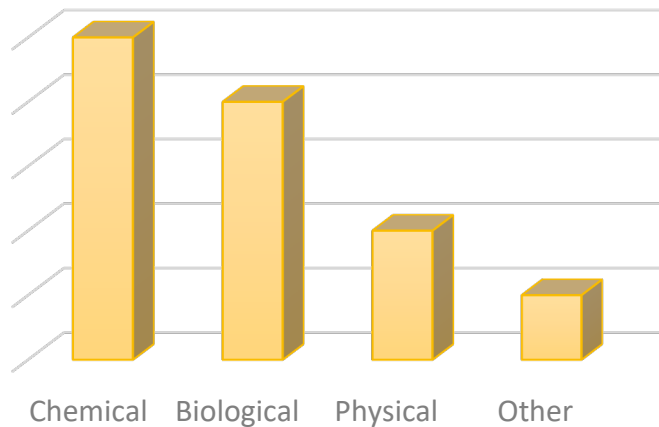


Continuous Improvement

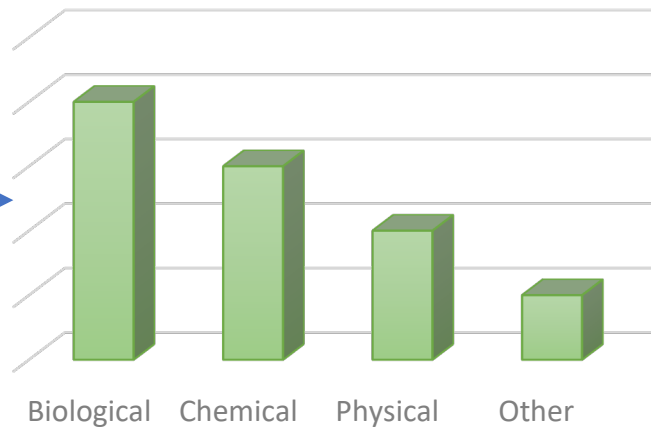


- Recall data
 - Undeclared allergens was the top reason for recall among SQF sites for several consecutive years.
 - Root Cause: The wrong label was used during packaging of the product.
 - Edition 9 Improvement: Code updated to include label reconciliation.
 - New root causes: New allergen added in the USA/ Missing allergen information on labels
 - Next update: Emphasis on regulatory changes and label design approval?

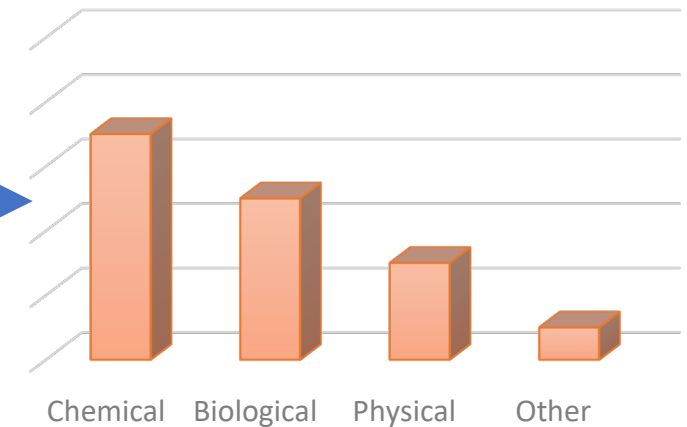
Recall Categories prior to Edition 9



Recall Categories after Edition 9



Recall Categories YTD 2023

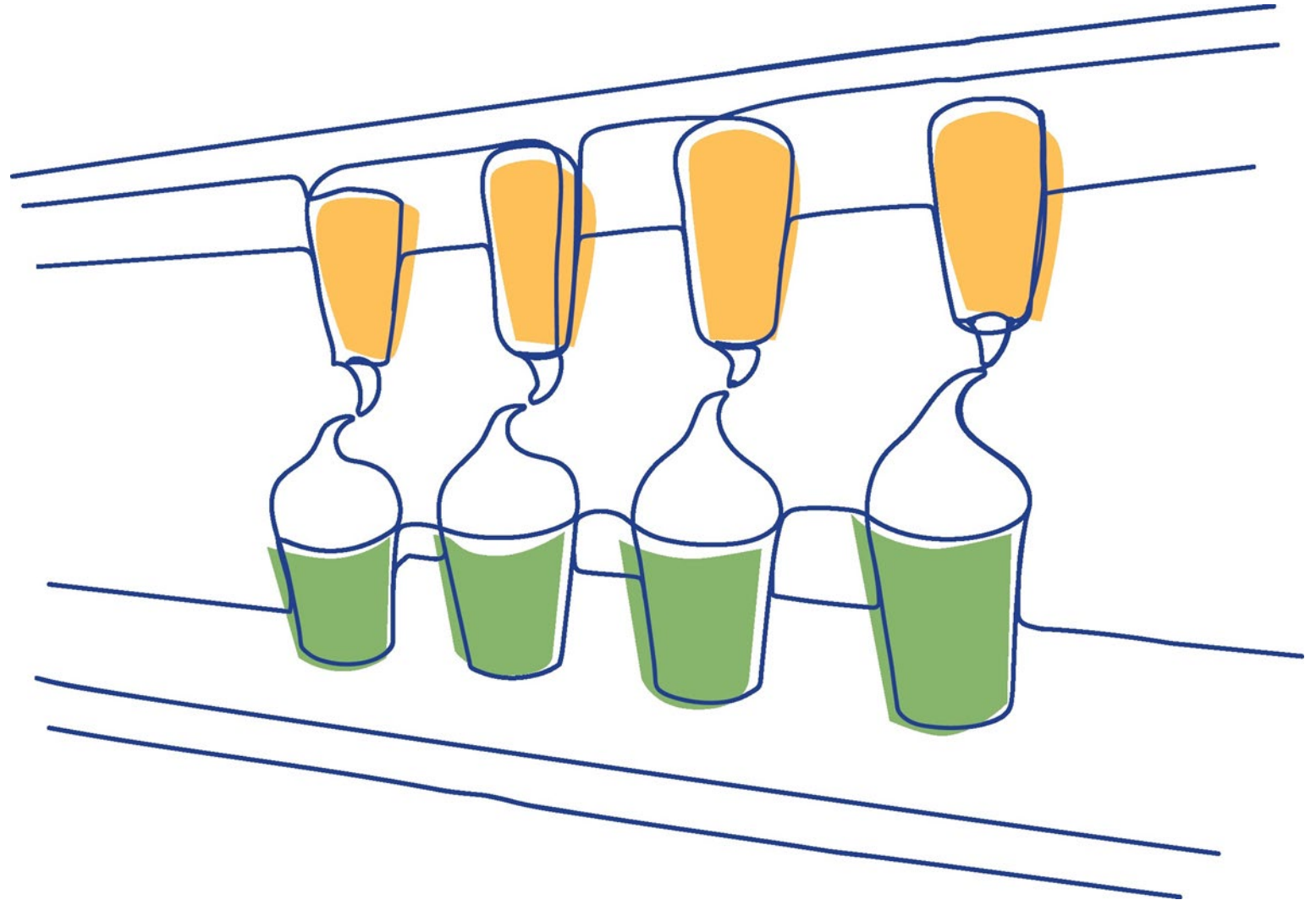


Future Focus

- Stakeholder Feedback for the next edition of the code
 - Brainstorming sessions
 - Working Groups
 - Website forms



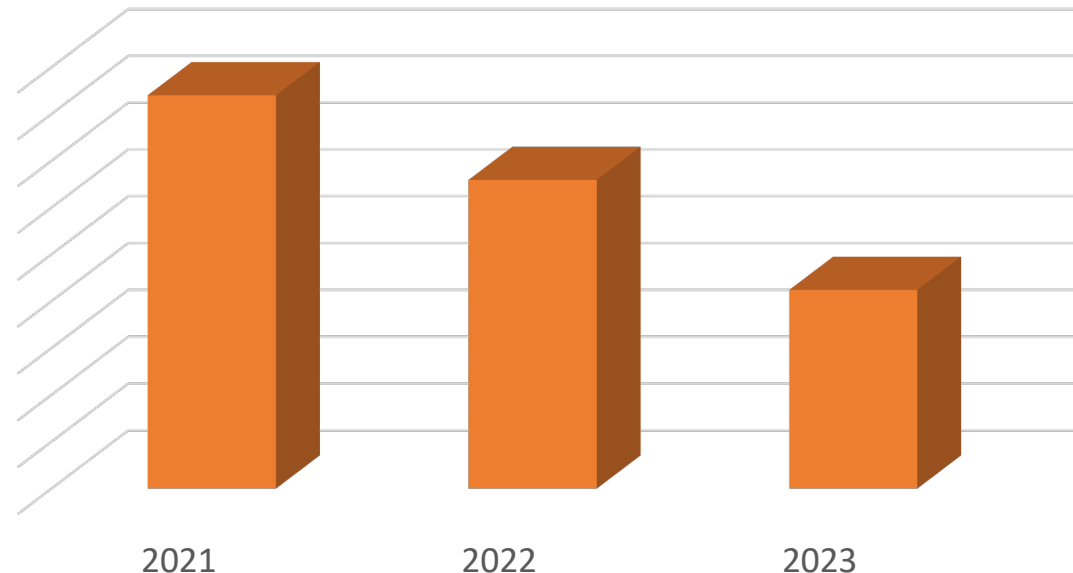
Training Options



Continuous Improvement



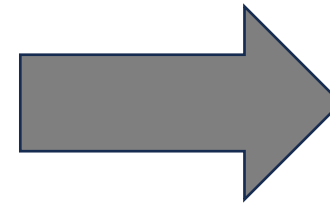
- Top Non-conformances
 - Food Safety Culture was identified as a top minor/major non-conformance at the implementation of Edition 9.
 - Root Cause: Auditors misunderstood the new code requirement and were requiring a food safety culture plan, procedure or program.
 - Improvement: The auditor training course and quarterly professional update meetings were used to include emphasis on this code requirement meaning.



Future Focus



- Top Non-conformance Trends
 - Pest Prevention
 - Criticals: #1, #2 and #6
 - Majors: #3 and #4
 - Minors: #6
 - Food Safety Plan
 - Criticals: #3, #4, #5, #8, #9 and #10
 - Majors: #5 and #8
 - Minors: #7
 - Cleaning & Sanitation
 - Majors: #2
 - Minors: #1



- Prioritize new guidance documents
- Develop new Insight Training Series

SQF Professionals



Continuous Improvement



- Auditor Registration Survey
 - Many people begin the process to become auditors but fail to complete it.
 - Root Cause: People find that they do not meet all parts of the criteria.
 - Improvement: In-process...better communication, review of auditor criteria, etc.



| Reason for not completing registration process | Action Plan to address |
|---|---|
| Too difficult | Provide guidance document on registering |
| Was unaware of the requirements (industry and auditing experience) when the process was started | Review requirements for excessive or redundant requirements |
| Too overwhelmed | Updating training to encourage potential auditors to work with a certification body on the registration process |

Future Focus



- Create Professional Pathways
 - SQF Practitioners
 - Witness Auditors
- Encourage Intern Programs
- Continue FMI Scholarship Program

A screenshot of the SQF Institute website page titled 'SQFI Scholarships'. The page features a navigation bar with links for 'Our Program', 'The SQF Code', 'Get Certified', 'Integrity Program', 'Directories', 'Training & Events', and 'SQF Professionals'. Below the navigation bar is a breadcrumb trail: 'Home / SQF Professionals / Scholarships'. The main heading is 'SQFI Scholarships' in a large, bold, blue font. Underneath is a sub-heading: 'Food Safety Auditing Scholarships and Education Travel Grants'. The main body of text describes the scholarship program, stating that the FMI Foundation sponsors scholarships for students in food and agricultural science majors who are interested in food safety auditing. The text is in a dark blue, sans-serif font.

 [Our Program](#) [The SQF Code](#) [Get Certified](#) [Integrity Program](#) [Directories](#) [Training & Events](#) [SQF Professionals](#) 

[Home](#) / [SQF Professionals](#) / [Scholarships](#)

SQFI Scholarships

Food Safety Auditing Scholarships and Education Travel Grants

The **FMI Foundation** annually sponsors scholarships to students currently enrolled in food and agricultural science majors who have a true interest in the field of accredited food safety auditing. These scholarships are extremely competitive and are based primarily on academic ability, leadership potential, motivation, and initiative, along with a passion for the food industry and the auditing profession.

Auditor Competency



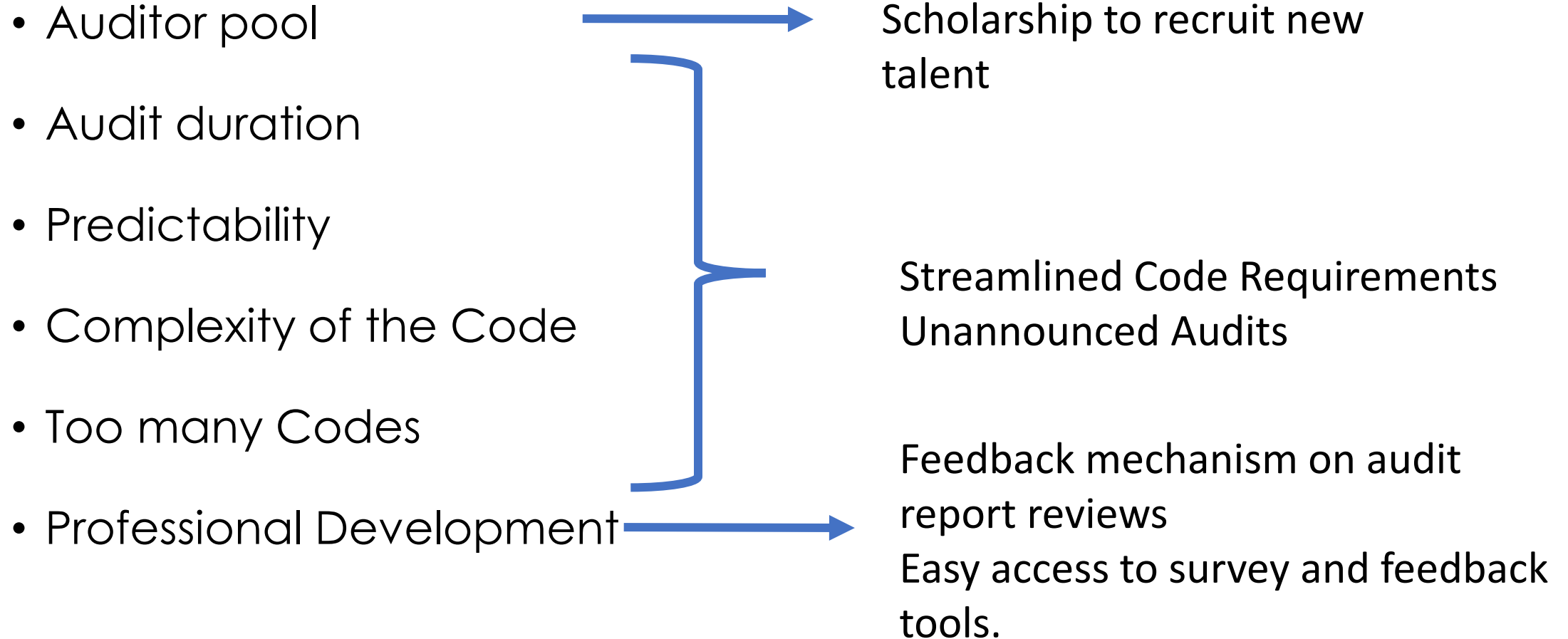
Continuous Improvement



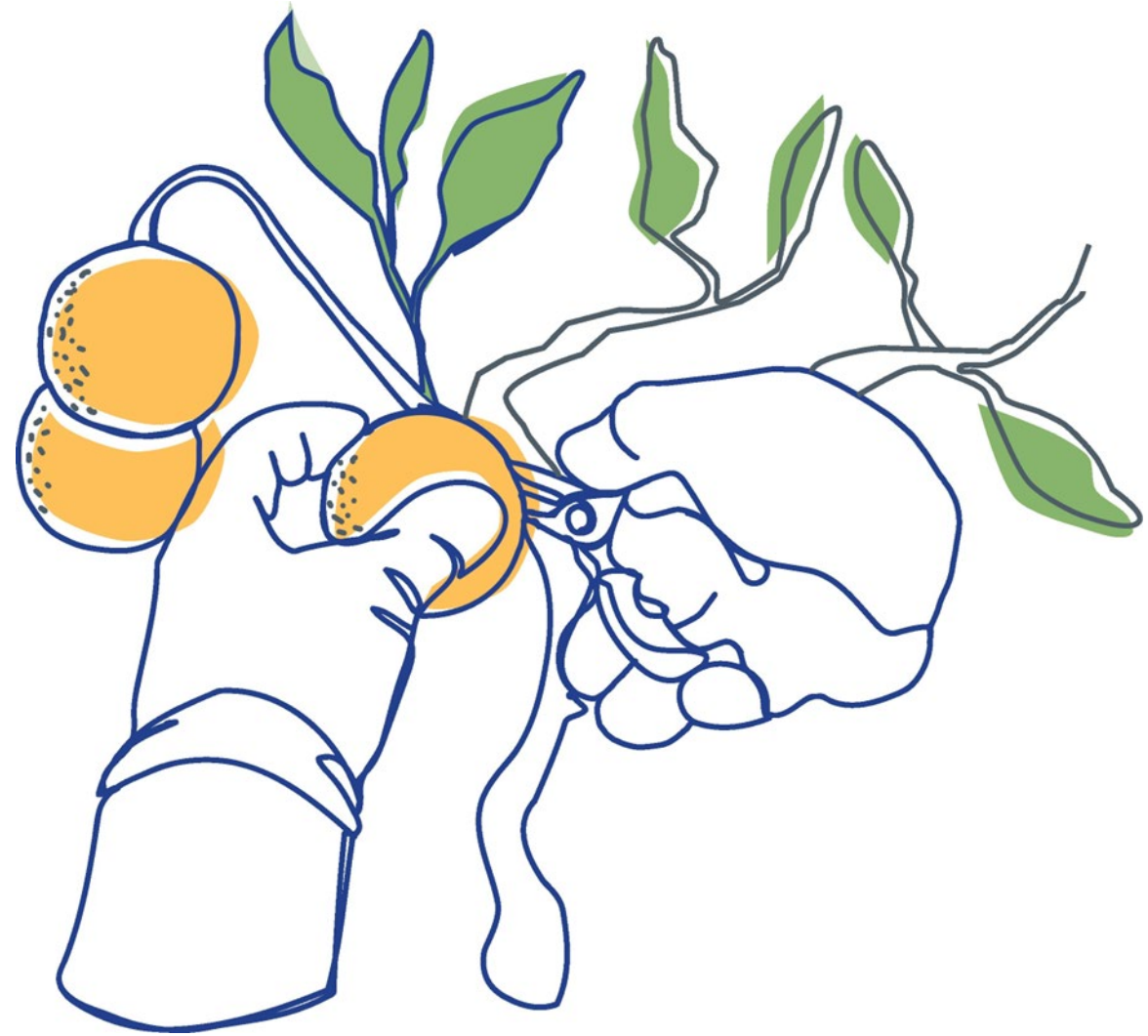
Consideration of many data streams

- Auditor pool- retirements, promotions, returned to industry
- Audit duration- 40% time spent in the production areas, justification for duration
- Predictability- knowledge, improved witness audits
- Complexity of the Code
- Too many Codes
- Auditor Requirements
 - Industry experience- 5 years
 - Audit hours- 160 hours
 - Professional development tools- self assessment

Future Focus



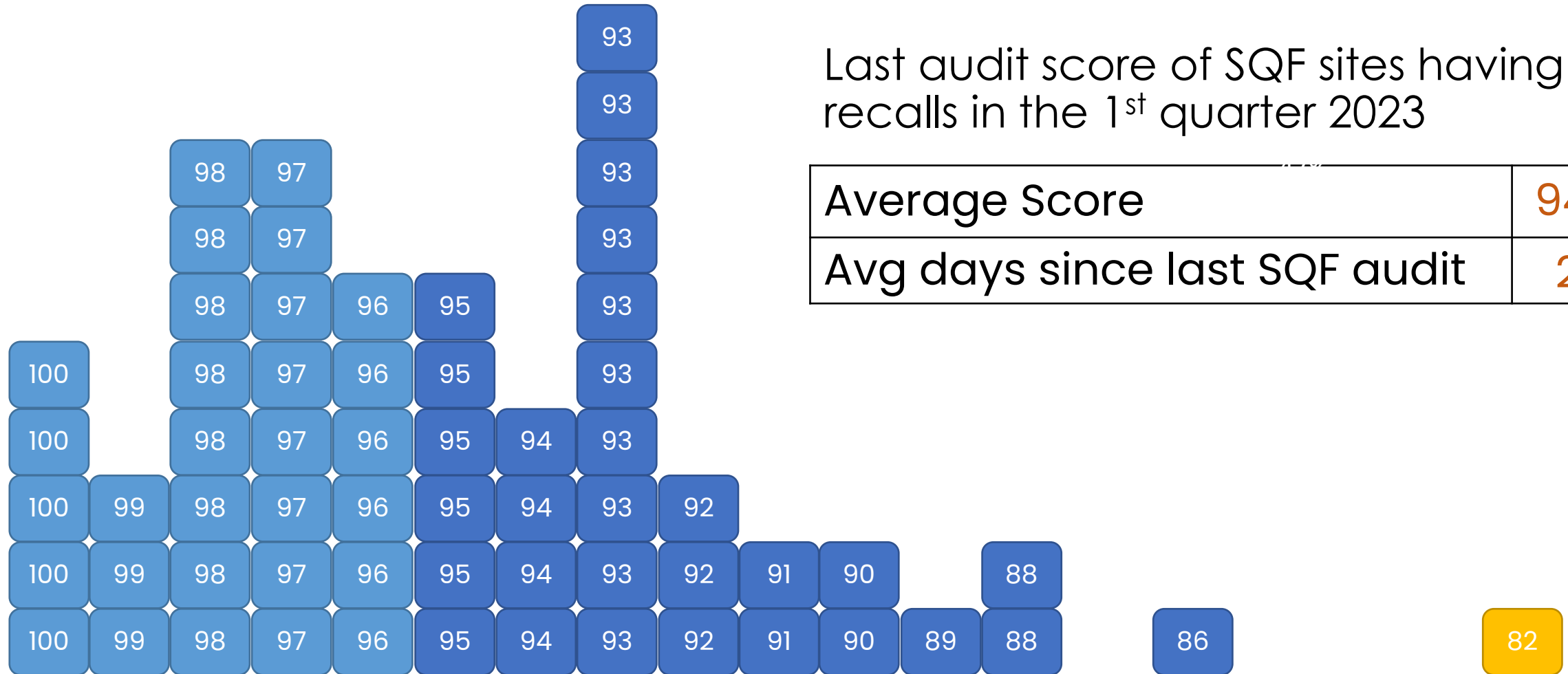
Industry Changes



Continuous Improvement



What do these numbers represent?



Last audit score of SQF sites having recalls in the 1st quarter 2023

| | |
|-------------------------------|-------|
| Average Score | 94.84 |
| Avg days since last SQF audit | 203 |

Future Focus



How can you apply forward thinking by utilizing data?

- Focus on the right programs. Top non-conformances do not sync up with reasons for recalls.
- Get to the true root cause and implement corrective and preventative action on complaints, internal audit findings, etc.
- Revisit the food safety plan often- not just the minimum annual.
 - Recalls
 - Data trends for environmental monitoring, pest prevention, complaints
 - Changes in management
 - New products, processes, suppliers, equipment
 - Regulatory changes

Key Takeaways & Questions



Identify ways data can assist in continuous improvement



Utilize data for growth opportunities



Gain a better understanding of what the future holds